



REPORT
03 DAYS TRAINING ON JUDICIAL ASSERTIVENESS & CIVIL CASE
MANAGEMENT FOR AD&SJS
(3RD – 5TH SEPTEMBER, 2025)



KHYBER PAKHTUNKHWA JUDICIAL ACADEMY

03 Days training on Judicial Assertiveness & Civil Case Management
for Additional District & Sessions Judges (September 3 to 5, 2025)



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Standing L to R Syed Mansoor Shah Bukhari (R&PO), Mr. Abdul Salam Khan, Mr. Shabbir Muhammad Durrani, Syed Iftikhar Shah, Mian Mahmood, Mr. Ubaid Ullah, Syed Hassan Raza, Mr. Naseer Ahmad, Mr. Abdul Hassan Mohmand, Mr. Muhammad Asghar Ali, Mr. Sajid Amin (AO), Mr. Arbab Sohail Hamid, Mian Zahid Ullah Jan, Mr. Muhammad Ishaq, Mr. Abid Zaman, Mr. Abdul Basit, Mr. Muhammad Asif.

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**KHYBER PAKHTUNKHWA JUDICIAL ACADEMY, OLD SESSIONS
COURT BUILDING, JAIL ROAD, PESHAWAR, KHYBER
PAKHTUNKHWA, PAKISTAN**

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EXECUTIVE SUMMARY

The Khyber Pakhtunkhwa Judicial Academy (KPJA) successfully conducted a three-day training program on Judicial Assertiveness and Civil Case Management from September 3rd to 5th, 2025, specifically designed for Additional District & Sessions Judges (AD&SJs).

The program was inaugurated by the Hon'ble Mr. Justice S.M. Attique Shah, Chief Justice of the Peshawar High Court and Chairman of KPJA. He emphasized the significance of Judicial Assertiveness as a vital instrument for effective case management, timely justice, and promoting public confidence in the judiciary.

This training aimed to enhance judicial proficiency in the application of the Civil Case Management Rules, 2018, equipping judges with the necessary skills to proactively oversee proceedings and reinforcing the lawful use of coercive powers to maintain discipline in litigation. The sessions encompassed a broad spectrum of topics, including contempt powers, pre-trial and trial procedures, summary judgments, appeals and revisions, Alternative Dispute Resolution (ADR) mechanisms, and execution proceedings.

A blended approach was utilized, incorporating lectures, case studies, interactive discussions, and feedback sessions, which facilitated both conceptual understanding and practical application.

The report is organized as follows:

- An Introduction and Concept Note detailing the training rationale, historical context, and objectives.
- Daily Proceedings that chronologically document the inaugural ceremony, academic sessions, and concluding ceremony.
- An Impact Evaluation assessing the quality of training and feedback to measure its overall effectiveness.
- A Conclusion summarizing key outcomes and reaffirming KPJA's commitment to enhancing judicial capacity.
- An Annexure that includes the list of participants, training schedule, and event photographs.

INTRODUCTION

The efficient administration of justice necessitates that judicial officers effectively manage civil litigation, minimize unnecessary delays, and uphold fairness in proceedings. To achieve these goals, the Khyber Pakhtunkhwa Judicial Academy (KPJA) rolled out a three-day training program for Additional District & Sessions Judges (AD&SJs) from September 3rd to 5th, 2025.

HISTORICAL PERSPECTIVE

The Constitution of Pakistan guarantees every citizen the right to inexpensive and expeditious justice. However, persistent delays in civil litigation have significantly eroded public confidence in the justice system, leading to widespread dissatisfaction among litigants. Consequently, addressing these delays has remained a top priority for policymakers and judicial institutions.

On the international stage, several key milestones have influenced modern civil justice reforms:

- The Pound Conference (1976, USA) underscored how traditional adversarial litigation models, which prioritize procedural competition over effective dispute resolution, have led to increased costs, extended delays, and diminished public trust. This conference marked a pivotal moment globally, prompting innovations in case management and the broader adoption of Alternative Dispute Resolution (ADR) methods.
- The Lord Woolf Report (1996, UK) provided an in-depth analysis of systemic inefficiencies within civil justice. It highlighted the negative impacts of weak judicial oversight and excessive reliance on adversarial processes, proposing reforms aimed at achieving the “overriding objective” of ensuring that cases are managed fairly, proportionately, and without unnecessary delay. These recommendations have served as a blueprint for modernizing civil justice systems around the world.

In Pakistan, a significant development occurred in 2017 when, under the directives of the Honorable Peshawar High Court, the Khyber Pakhtunkhwa Judicial Academy (KPJA) organized a seminar to tackle systemic delays in civil litigation. During this seminar, a draft for amendments to the Civil Procedure Rules was introduced. After thorough discussions and subsequent approval by the Honorable Administration Committee of the High Court, these amendments were enacted as the Civil Procedure Rules, 2018.

These Rules provided for structured case management techniques and inquisitorial powers under Orders X to XIII of the CPC, empowering judges to proactively examine pleadings, clarify disputes, encourage settlements, and enhance overall efficiency. This reform has aligned Pakistan's civil justice framework with international best practices, facilitating the delivery of accessible and timely justice.

CONTEXT & RATIONALE

Since the introduction of the Civil Procedure Rules, 2018, there has been notable progress in improving case management through practices such as summary judgments and structured trial scheduling. These initiatives have enabled courts to enhance efficiency and provide better access to justice for litigants.

Nevertheless, despite these advancements, additional efforts are required to institutionalize effective case management practices across all levels of the judiciary. Persistent challenges such as delays, rising litigation costs, inconsistent application of procedures, and underutilization of Alternative Dispute Resolution (ADR) mechanisms, continue to impede the swift resolution of disputes.

In line with the vision of the Honorable Chief Justice, there is an urgent need to strengthen judicial assertiveness. Judges must exercise proactive control over proceedings, ensuring discipline and adherence to timelines while employing the legal tools available to uphold judicial efficiency. This includes:

- Imposing costs to discourage frivolous litigation and procedural abuse.
- Exercising contempt powers to enforce compliance with court orders.
- Curtailing unnecessary adjournments to prevent delays.

The role of Additional District & Sessions Judges (AD&SJs) has significantly expanded, particularly following the extension of their jurisdiction under Section 6 of the CPC, which grants them enhanced authority as courts of original jurisdiction alongside their responsibilities as first appellate courts. These expanded powers demand a deeper understanding of procedural rules, greater case management expertise, and the confidence to assert judicial authority effectively.

OBJECTIVES OF THE TRAINING

The training program has been designed with a twofold objective:

1. To enhance judicial competence by deepening participants' understanding of the Civil Procedure Rules, 2018 and their practical application in civil case management.
2. To strengthen judicial assertiveness by empowering judges to proactively manage proceedings and invoke coercive powers where appropriate, while maintaining strict compliance with the limits prescribed by law.

TARGET AUDIENCE

Additional District & Sessions Judges (AD&SJs)

EXPECTED OUTCOMES

By the conclusion of the training, participants will be able to:

- Apply the Civil Case Management Rules, 2018 more effectively in their courts.
- Demonstrate enhanced assertiveness in managing proceedings and enforcing timelines.
- Make informed decisions regarding pre-trial scrutiny, including jurisdiction, valuation, and limitation issues.
- Utilize ADR techniques to promote settlements and reduce case backlogs.
- Develop a deeper understanding of civil appeals, summary judgments, and the costs of litigation.

METHODOLOGY

The training will adopt a blended learning approach, combining:

- Lectures & Presentations by senior judges and experts.
- Case Studies to analyze practical scenarios.
- Interactive Sessions to encourage peer learning and experience-sharing.
- Feedback & Evaluation Exercises to assess understanding and outcomes.

DAILY PROCEEDING SYNOPSES

The daily activities/synopses of the 03 day training are briefly encapsulated below.

DAY 1: WEDNESDAY, 3RD SEPTEMBER 2025

Inaugural Ceremony:

- **Chair:** Hon'ble Mr. Justice S. M. Attique Shah, Chief Justice, Peshawar High Court/Chairman KPJA
- **Welcome Address:** Mr. Jehanzeb Shinwari, Director General KPJA, welcomed participants and emphasized the Academy's commitment to strengthening judicial capacity through modern case management and assertive adjudication.
- **Chief Guest's Address:** Hon'ble Chief Justice S. M. Attique Shah highlighted judicial assertiveness as a cornerstone of effective case management, stressing the need for timely case disposal, proactive decision-making, and restoring public trust in the judiciary.
- **Group Photo Session:** The inaugural ceremony concluded with an official group photograph.

Academic Sessions:

1. Judicial Assertiveness: A Tool for Effective Case Management

- **Speaker:** Mr. Jehanzeb Shinwari, Director General KPJA
- **Focus:** Covered the Contempt of Court Ordinance, distinctions between civil and criminal contempt, and the importance of judicial authority in ensuring compliance and discipline.

2. Civil Case Management Rules, 2018 – Historical Perspective

- **Speaker:** Mr. Ahmed Iftikhar, Dean Faculty, KPJA
- **Focus:** Traced the evolution of civil case management reforms, highlighting their significance in reducing delays and aligning Pakistan's justice system with international best practices.

3. Case Management Rules: Pre-trial and Trial Procedure

- **Speaker:** Mr. Ahmed Iftikhar, Dean Faculty, KPJA
- **Focus:** Explained structured procedures for pre-trial and trial stages under the Civil Procedure Rules, 2018, emphasizing judicial proactiveness in reducing backlog and ensuring timely adjudication.

DAY 2: THURSDAY, 4TH SEPTEMBER 2025

Academic Sessions:

1. Civil Case Management: Pre-trial Scrutiny

- **Speaker:** Mr. Zaeem Ahmed, ADJ Swabi
- **Focus:** Addressed jurisdictional determination, suit valuation for court fee, and limitation, stressing the importance of scrutiny at the outset to streamline proceedings.

2. Civil Case Management: Summary Judgment

- **Speaker:** Mr. Ahmed Iftikhar, Dean Faculty, KPJA
- **Focus:** Explained how summary judgments under the 2018 Rules can expedite case disposal where no genuine factual dispute exists.

3. Summary Procedure on Negotiable Instruments (Order XXXVII, CPC)

- **Speaker:** Mr. Muhammad Tahir Aurangzeb, ADJ Swat
- **Focus:** Provided practical insights on the application of Order XXXVII CPC to financial instruments, highlighting efficiency and legal safeguards.

4. Civil Appeal & Revision – General Principles

- **Speaker:** Ms. Faryal Zia Mufti, Senior Director Administration, KPJA
- **Focus:** Discussed appellate and revisional jurisdiction, emphasizing its role in correcting errors, ensuring fairness, and maintaining consistency in judicial decisions.

Academic Sessions:

1. Alternative Dispute Resolution (ADR)

- **Speaker:** Barrister Isfandyar Ali Khan
- **Focus:** Highlighted ADR as a tool for promoting settlements, reducing backlog, and ensuring accessible justice, while encouraging judges to integrate ADR in case management.

2. Civil Case Management: Post-trial Stage

- **Speaker:** Mr. Kalim Arshad, DSJ / Senior Director Administration, FJA
- **Focus:** Explained decree-sheet preparation, litigation costs, compensatory costs, and execution proceedings, stressing judicial assertiveness in post-trial enforcement.

Concluding Ceremony:

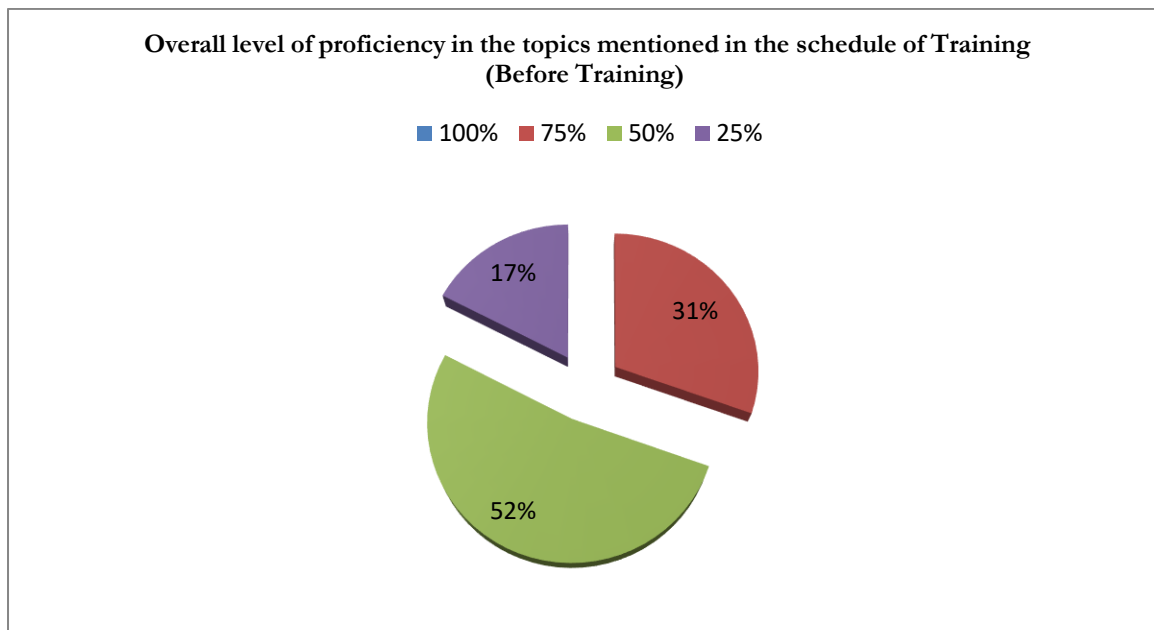
- **Recitation from the Holy Quran**
- **Address of the Director General:** Mr. Jehanzeb Shinwari congratulated participants and urged them to apply assertive case management techniques in their courts. He emphasized continuous learning, professional integrity, and the use of modern case management tools to improve judicial efficiency.
- **Certificate Distribution:** Certificates were conferred upon participants, followed by a group photograph and lunch.

IMPACT OF TRAINING

Significant indicator of the training impact is:





Whether the training contributed to improvement of the knowledge, skills and attitudes of the participants?

Pre-& post-evaluation questionnaires were designed to cater for this aspect. Relevant feedback obtained from the participants is reflected below:

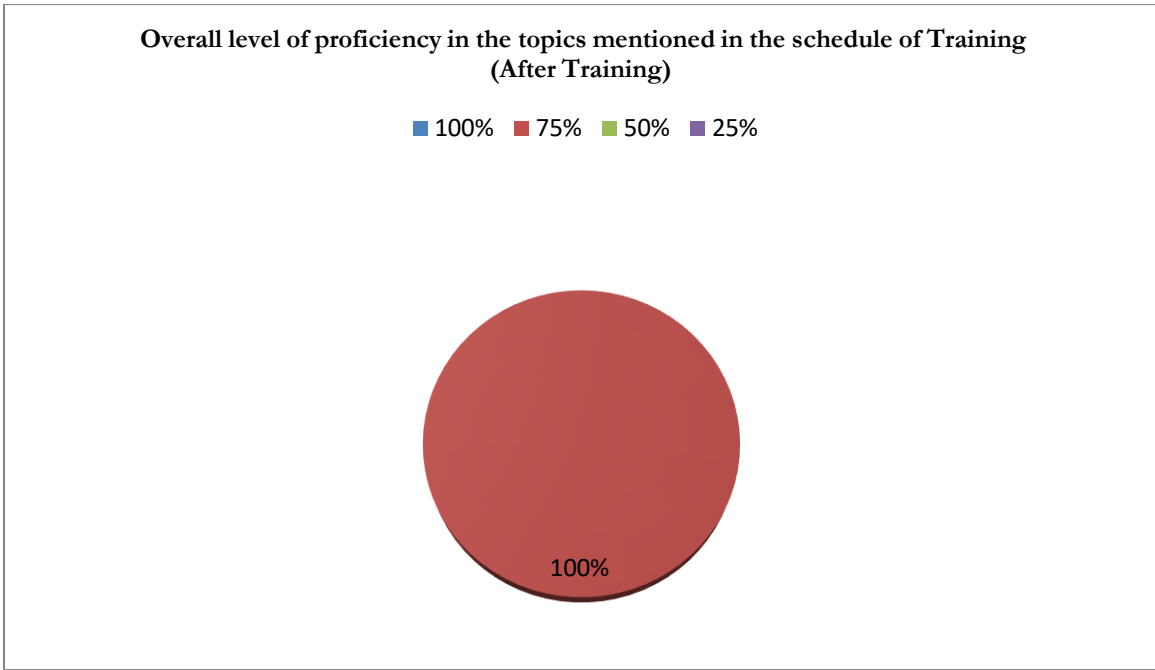


Interpretation:

The above pie chart represents the level of trainee's proficiency in the topics of the training schedule before the commencement of the subject training:




	Represents 25% level of proficiency- indicated by 17% of the trainees.
	Represents 50% level of proficiency- indicated by 52% of the trainees.
	Represents 75% level of proficiency- indicated by 31% of the trainees.
	Represents 100% level of proficiency- indicated by 00% of the trainees.

Quality of the training can be assessed by participants' evaluation of the resource persons. Moreover, the participants were asked to comment on the overall quality of the program. Their response and the feedback are shown in graphic form below:

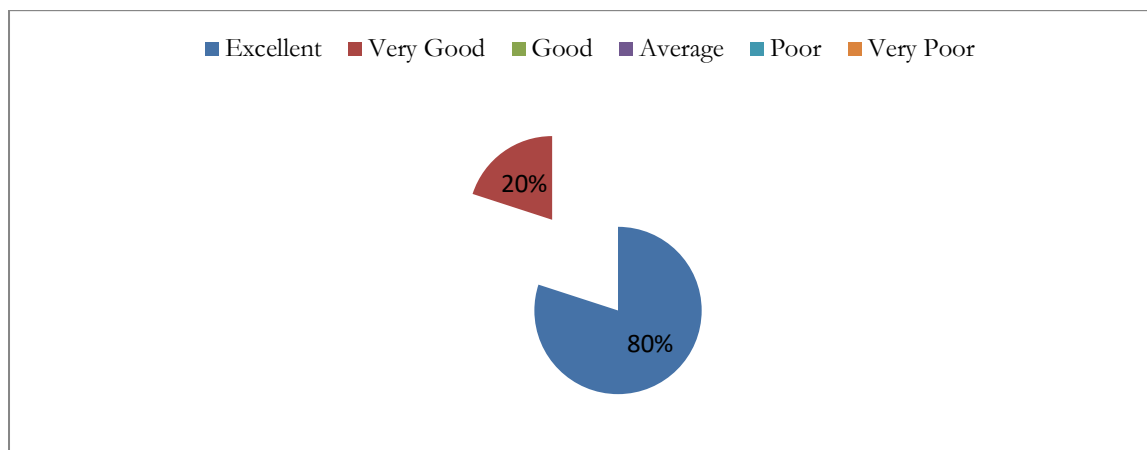


Interpretation:

The above pie chart represents the level of trainee's proficiency in the topics of the training schedule after the conclusion of the subject training:

-  Represents 50% level of proficiency- indicated by 00% of the trainees.
-  Represents 75% level of proficiency- indicated by 100% of the trainees.
-  Represents 100% level of proficiency- indicated by 00% of the trainees.

QUALITY OF THE TRAINING



20% of the trainees rated the overall quality of the training program to be very good
 80% of the trainees rated the overall quality of the training program to be excellent

RESOURCE PERSONS EVALUATION

Resource Person	Topic	Average
Mr. Kaleem Arshad	Civil Case Management: (Post-trials)	91.66
Mr. Ahmed Iftikhar	Civil Case Management: Summary Judgment	90.1
Ms. Faryal Zia Mufti	Civil Appeal & Revision: General Principles	88.75
Mr. Ahmed Iftikhar	Case Management Rules	85.6
Mr. Tahir Aurangzeb	Summary Procedure on negotiable instruments (Order XXXVII of CPC)	82.14
Mr. Jehanzeb Shinwari	Judicial Assertiveness: A tool for effective Case Management	81.06
Mr. Zaem Ahmed	Civil Case Management: Pre-trial scrutiny	77.08
Barrister Isfandyar Ali Khan	Alternate Dispute Resolution (ADR)	76.75

FEEDBACK

Verbatim comments/suggestions of the participants are reproduced below:

- *Time duration needs to be increased*
- *Everything was excellent*
- *The programme was excellently designed and immaculately executed. I would however suggest widening the horizons and adding certain other topics including stress management, strategies to learn public speaking (stage fright). It does not mean just asking the participants to come to dais and speak but rather let them learn how to overcome the fight or flight feeling etc, like wise it would be good to teach proper etiquette etc*
- *The training program may be enhanced by focusing on practical judgment writing, updated case law, and interactive activities like group discussions and mock trials. Inclusion of specialized modules on GBV, narcotics, cybercrime, and financial crimes, along with training in digital case management, diverse faculty input, and structured scheduling with participant feedback, would make it more effective and comprehensive.*
- *Time of lectures may be enhanced. The trainees may be informed at least a week before training.*

CONCLUSION

The three-day training on 'Judicial Assertiveness and Civil Case Management' significantly enhanced the capacity of AD&SJs to exercise proactive judicial authority, apply the Civil Procedure Rules, 2018, and utilize ADR as a tool to expedite justice.

Key takeaways include:

- Strengthened understanding of judicial assertiveness in enforcing compliance and reducing delays.
- Deeper knowledge of pre-trial scrutiny, summary judgments, and appellate principles.
- Recognition of ADR and post-trial management as crucial to judicial efficiency and public trust.

The program reaffirmed KPJA's commitment to aligning judicial practices with international best standards and national reforms, ultimately ensuring that litigants receive justice that is fair, timely, and effective.

ANNEX-A: SCHEDULE

Duration	Activities	
08:00 – 09:00	Inaugural Session	
08:00 – 08:30	Registration & Pre-Training Evaluation	
08:30 – 08:35	Recitation from the Holy Quran	
08:35 – 08:40	Welcome Address of DG KPJA	
08:40 – 08:50	Address by the Chief Guest	
08:50 – 09:00	Group Photo	
Day-1: Wednesday - September 3, 2025		
Duration	Activities	Resource Person
09:00 - 10:30	Judicial Assertiveness: A tool for effective Case Management <ul style="list-style-type: none"> • Contempt of Court Ordinance • Civil Contempt & Criminal contempt • Criminal proceedings for contempt of court 	Mr. Jehanzeb Shinwari, DG KPJA
10:30 – 11:00	Tea Break	
11:00 – 12:30	Civil Case Management Rules, 2018 <ul style="list-style-type: none"> • Historical perspective 	Mr. Kamran Basharat Mufti, DSJ Islamabad
12:30 – 02:30	Case Management Rules: <ul style="list-style-type: none"> • Pre-trial Procedure • Trial Procedure 	Mr. Ahmed Iftikhar, Dean Faculty, KPJA
02:30 –	Salat-ul-Zuhur & Lunch	
Day-2: Thursday - September 4, 2025		
Recitation from the Holy Quran		
08:30 – 09:00	Feedback Session	Faculty
09:00 – 10:30	Civil Case Management: Pre-trial scrutiny <ul style="list-style-type: none"> • Determination of question of jurisdiction • Suit valuation for the purpose of court fee and jurisdiction • Limitation 	Mr. Zaem Ahmed, ADJ Swabi

10:30 – 11:00	Tea Break	
11:00 – 12:30	Civil Case Management: Summary Judgment	Mr. Ahmed Iftikhar, Dean Faculty
12:30 – 02:00	Summary Procedure on negotiable instruments (Order XXXVII of CPC)	Mr. Tahir Aurangzeb, ADJ Swat
02:00 – 03:00	Civil Appeal & Revision: General Principles <ul style="list-style-type: none"> • Practice & Procedure 	Ms. Faryal Zia Mufti, Sr. Director Admn, KPJA
03:00 –	<i>Salat-ul-Zuhur & Lunch</i>	
Day-3: Friday - September 5, 2025		
Recitation from the Holy Quran		
08:30 – 09:00	Feedback Session	Faculty
09:00 – 10:30	Alternate Dispute Resolution (ADR)	Barrister Isfandyar Ali Khan
10:30 – 11:00	Tea Break	
11:00 – 12:30	Civil Case Management: (Post-trials) <ul style="list-style-type: none"> • Decree • Cost of Litigation & Compensatory Cost • Execution 	Mr. Kaleem Arshad, DSJ/ Sr. Director Admn, FJA
12:30 – 12:45	Post-Training Evaluation	Faculty
CONCLUDING SESSION		
12:50-12:55	Recitation from the Holy Quran	
12:55-01:00	Address of the Director General	
01:00-01:10	Address of the Chief Guest	
01:10–01:20	Conferment of Certificate	
01:20 – onward	<i>Salat-ul-Zuhur & Lunch</i>	

ANNEX-B: LIST OF PARTICIPANTS

S.NO	NAME	DESIGNATION	STATION
1.	Mr. Asim Riaz	Additional District & Sessions Judge	Mansehra
2.	Mr. Wajid Ali	Additional District & Sessions Judge	KPJA
3.	Ms Saima Asim	Additional District & Sessions Judge	Mansehra
4.	Syed Iftikhar Shah	Additional District & Sessions Judge	Bannu
5.	Mian Zahidullah Jan	Additional District & Sessions Judge	Hangu
6.	Mr Abdul Basit	Additional District & Sessions Judge	Swat
7.	Mr. Muhammad Asghar Ali	Additional District & Sessions Judge	Charsadda
8.	Mr. Muhammad Asif	Additional District & Sessions Judge	Peshawar
9.	Mr. Muhammad Ayaz Khan	Additional District & Sessions Judge	D.I Khan
10.	Mr. Muhammad Ishaq	Additional District & Sessions Judge	Kohat
11.	Mr. Naseer Ahmad	Additional District & Sessions Judge	D.I Khan
12.	Mr. Shabbir Muhammad Durrani	Additional District & Sessions Judge	Abbottabad
13.	Mr. Ubaid Ullah	Additional District & Sessions Judge	Khyber
14.	Sayed Fazal Wadood	Additional District & Sessions Judge	Peshawar
15.	Syed Hassan Raza Shah	Additional District & Sessions Judge	Mardan
16.	Mr Amin Said	Additional District & Sessions Judge	Haripur

17. Arbab Sohail Hamid	Additional District & Sessions Judge	Nowshera
18. Mian Mahmood	Additional District & Sessions Judge	Peshawar
19. Mr. Abdul Hassan Mohmand	Additional District & Sessions Judge	Bajaur
20. Mr. Abid Zaman	Additional District & Sessions Judge	Upper Dir
21. Mr. Abdul Salam Khan	Additional District & Sessions Judge	North Waziristan
22. Mr. Adam Khan	Additional District & Sessions Judge	Mardan

ANNEX-C: TRAINING PICTURES



